

## WWLHINnews

### **WWLHIN Supports Specific Initiatives of Cambridge Memorial Hospital's Proposed Improvement and Recovery Plan**

#### ***Full Plan Not Approved***

GUELPH, ON – The Waterloo Wellington Local Health Integration Network (WWLHIN) Board of Directors has indicated that they still will not support the proposed Hospital Improvement and Recovery Plan, in its entirety, as submitted by Cambridge Memorial Hospital (CMH).

The WWLHIN Board of Directors has supported 36 initiatives within the overall proposed Hospital Improvement and Recovery Plan that are identified as good business practices and will assist CMH as it works toward a balanced position. The initiatives fall under the following categories:

- Revenue generation
- Utilizing technology to support patient services and streamlining business functions
- Process improvements in both clinical and administrative areas through standardization, best practice and collaborating with other health care providers
- Implementing new care delivery models that are aligned with best practice

Through the implementation of these initiatives, CMH has identified approximately \$1.6 million in revenue generation opportunities and cost savings for the current fiscal year, which ends March 31, 2010.

The hospital continues to work on the proposed Hospital Improvement and Recovery Plan to fully outline details. The WWLHIN Board expects the full plan to be discussed and decisions made at its September meeting.

#### **QUOTES**

“The WWLHIN continues to work in partnership with Cambridge Memorial Hospital in support of a strong and sustainable hospital for Cambridge and area residents,” said Kathy Durst, Chair, WWLHIN Board.

“There are a number of components that require further work and analysis,” said Durst. “It is important that we complete our due diligence to support access to care for Cambridge and area residents.”

## QUICK FACTS

On July 28, 2008, CMH entered into a Hospital Service Accountability Agreement (H-SAA) with the WWLHIN. The H-SAA outlines patient care delivery targets, and funding allocations for the two year agreement. At the time of signing the H-SAA, CMH agreed to manage a projected deficit of up to \$1.5 million in 2008 - 2009.

In November 2008, the hospital administrative team forecasted a \$3.5 million deficit for the 2008 - 2009 fiscal year, which ended March 31, 2009. It was also predicting a further deficit of up to \$3 million for 2009 -2010. The hospital's budget for 2008 - 2009 was approximately \$103.4 million.

The H-SAA requires hospitals to meet a number of performance obligations including patient care delivery targets and achievement of balanced budgets for two fiscal years, 2008-2009 and 2009-2010. This is the first time hospitals negotiated their service accountability agreements with LHINs, previously this was done with the Ministry of Health and Long-Term Care. The H-SAA outlines the hospital's budget, performance targets and commitment to work with the LHIN.

The Waterloo Wellington Local Health Integration Network is responsible for planning, integrating, coordinating and providing funding to 79 health service providers including hospitals, long-term care homes, community support services, community health centres, the Community Care Access Centre and community mental health and addictions agencies in Waterloo Region, Wellington County and South Grey. The WWLHIN operates an annual health care budget of close to \$858 million.

## LEARN MORE

Information on the Operational Review is posted to the WWLHIN website at [www.wwpartnersinhealth.ca](http://www.wwpartnersinhealth.ca).

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